

OTAY WATER DISTRICT
ENGINEERING, OPERATIONS & WATER RESOURCES COMMITTEE MEETING
and
SPECIAL MEETING OF THE BOARD OF DIRECTORS

2554 SWEETWATER SPRINGS BOULEVARD
SPRING VALLEY, CALIFORNIA
Board Room

Tuesday
August 19, 2008
4:00 P.M.

This is a District Committee meeting. This meeting is being posted as a special meeting in order to comply with the Brown Act (Government Code Section §54954.2) in the event that a quorum of the Board is present. Items will be deliberated, however, no formal board actions will be taken at this meeting. The committee makes recommendations to the full board for its consideration and formal action.

AGENDA

1. ROLL CALL
2. PUBLIC PARTICIPATION – OPPORTUNITY FOR MEMBERS OF THE PUBLIC TO SPEAK TO THE BOARD ON ANY SUBJECT MATTER WITHIN THE BOARD'S JURISDICTION BUT NOT AN ITEM ON TODAY'S AGENDA

INFORMATION / ACTION ITEMS

3. AWARD OF A CONSTRUCTION CONTRACT FOR THE AGENCY INTERCONNECTIONS PROJECT TO JOSE PEREIRA ENGINEERING & MECHANICAL IN THE AMOUNT OF \$129,542 (RIPPERGER/GRUNOW/) [5 minutes]
4. FISCAL YEAR END 2007-2008 CAPITAL IMPROVEMENT PROGRAM REPORT (RIPPERGER/BRADEN) [10 minutes]
5. FISCAL YEAR END 2007-2008 STRATEGIC PLAN AND PERFORMANCE MEASURES REPORT (STEVENS) [15 minutes]
6. ADJOURNMENT

BOARD MEMBERS ATTENDING:

Jose Lopez, Chair
Gary Croucher

All items appearing on this agenda, whether or not expressly listed for action, may be deliberated and may be subject to action by the Board.

If you have any disability that would require accommodation in order to enable you to participate in this meeting, please call the District Secretary at 670-2280 at least 24 hours prior to the meeting.

Certification of Posting

I certify that on August 15, 2008 I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of Otay Water District, said time being at least 24 hours in advance of the meeting of the Board of Directors (Government Code Section §54954.2).

Executed at Spring Valley, California on August 15, 2008.



Connie Rathbone
Connie Rathbone, Asst. District Secretary

AGENDA ITEM 3



STAFF REPORT

| | | | |
|---------------|---|---------------|-------------------|
| TYPE MEETING: | Regular Board | MEETING DATE: | September 3, 2008 |
| SUBMITTED BY: | Ron Grunow <i>RdG</i> Sr. Civil Engineer | PROJECT/ | P2422- DIV. 2&5 |
| | | SUBPROJECT: | 001103 NO. |
| | Daniel Kay <i>DK</i> Associate Civil Engineer | | |
| | Ron Ripperger <i>RR</i> Engineering Manager | | |
| APPROVED BY: | Rod Posada <i>RP</i> (Chief) Chief, Engineering | | |
| APPROVED BY: | Manny Magaña <i>MM</i> (Asst. GM): Assistant General Manager, Engineering and Operations | | |
| SUBJECT: | Award of a Construction Contract for the Agency Interconnections Project | | |

GENERAL MANAGER'S RECOMMENDATION:

That the Otay Water District (Otay) Board awards a construction contract to Jose Pereira Engineering & Mechanical (Jose Pereira) in the amount of \$129,542 for the Agency Interconnections Project (see Exhibits A & B for project locations).

COMMITTEE ACTION:

Please see Attachment A.

PURPOSE:

To obtain Board approval authorizing the General Manager to enter into a construction agreement with Jose Pereira in an amount not to exceed \$129,542 for the Agency Interconnections Project.

ANALYSIS:

Otay has identified an opportunity and a beneficial need for the construction of two interconnections with neighboring water districts.

The first interconnection is with Helix Water District (Helix) located on Sir Francis Drake Drive in La Mesa. This is a new connection and consists of installing a vault, meter, blow-offs, and a pressure reducing valve. The interconnection will only benefit Otay by allowing water to be transferred from Helix's system in the event of an emergency situation.

The second interconnection is with California American Water Company (Cal-Am) located on Otay Valley Road in Chula Vista. This is an existing interconnection that needs rehabilitation. Currently, the interconnection only provides water from Otay's system to Cal-Am. The rehabilitations to benefit Otay include upgrading to a bi-directional meter, new telemetry, and a new SCADA system. These upgrades will provide the flexibility in an emergency condition to transfer water from Cal-Am to Otay.

Both facilities will be used mainly when Otay (or Cal-Am) experiences an emergency situation. In previous outages and emergencies, these interconnections have proven to provide increased reliability and flexibility. The Board previously approved the interconnection agreements with Helix and Cal-Am at the May 7, 2008 Board Meeting.

The design for this project was performed by an outside consultant to take advantage of specialty design disciplines. J.C. Heden & Associates provided these design services.

The project was previously advertised for bid in the month of May for contract award at the July board meeting. Staff only received one bid from Prime Time Construction in the amount of \$225,902 in part to confusion with another Otay bid on meter upgrades at the same time. Since Prime Time's bid was considerably higher than the engineer's estimate staff recommended rejecting the bid and re-advertising. The Board approved this action at the July Board meeting.

To create more interest in the project, staff outreached to the contracting community and the project was re-advertised in July. A non-mandatory pre-bid meeting was held on July 22, 2008. A presentation was given by Otay staff to explain the project and discuss any questions or concerns from the contractors. There were six (6) contractors that attended the meeting and meeting minutes were published.

Subsequently, one (1) addendum was sent out to all bidders and plan houses to address questions and provide clarifications to the contract documents during the bidding period.

Bids were publicly opened on July 31, 2008 with the following results:

| <u>CONTRACTOR</u> | <u>TOTAL BID AMOUNT</u> | <u>CORRECTED BID AMOUNT</u> |
|--|-------------------------|-----------------------------|
| 1. Jose Pereira Engineering & Mechanical | \$129,542.00 | - |
| 2. El Cajon Grading & Engineering | \$156,207.00 | - |
| 3. Zondiros Corporation | \$176,177.00 | - |
| 4. Arrieta Construction | \$193,882.00 | - |
| 5. Prime Time Construction | \$201,306.00 | - |
| 6. ARB Incorporated | \$258,817.62 | \$258,817.43 |

The Engineer's Estimate is \$95,095.

The evaluation process included reviewing all bids submitted for conformance to the contract documents. The lowest bidder, Jose Pereira, submitted a responsible bid and holds a Class A Contractor's license which expires on May 31, 2009. References were checked and Jose Pereira was found to be a highly rated company. Staff also verified that it can comply with the bonding requirements for this project.

FISCAL IMPACT:



The total budget for CIP P2422, as approved in the FY2009 budget, is \$1,600,000. Total expenditures, plus outstanding commitments and forecast to date, are \$360,344. See Attachment B for budget detail.

The Project Manager anticipates that, based on the attached financial analysis, the CIP budget will be sufficient to support the CIP portion of this project. Finance has determined that the 100% of the funding is available from the Replacement Fund.

STRATEGIC GOAL:

This project supports the District's Mission Statement, "To provide safe, reliable water, recycled water and wastewater services to our community in an innovative, cost efficient water wise and environmentally responsible manner," as well as the General Manager's vision, "...prepared for the future..." by guaranteeing the District will always be able to meet future water supply obligations and plan, design, and construct new facilities.

LEGAL IMPACT: _____

None.



General Manager

P:\WORKING\CIP P2422\Staff Reports\BD 9-3-08, Staff Report, Agency Interconnections Project, Bid Award to Jose Pereira Eng and Mech, (RG-DK-RR).doc

RG/DK/RR/RP:jf

Attachments: Attachment A
 Attachment B
 Exhibit A
 Exhibit B



ATTACHMENT A

| | |
|---|--|
| SUBJECT/PROJECT: P2422-001103 | Award of a Construction Contract for the Agency Interconnections Project |
|---|--|

COMMITTEE ACTION:

The Engineering, Operations, and Water Resources Committee reviewed this item at a meeting held on August 19, 2008. The Committee supported Staff's recommendation.

NOTE:

The "Committee Action" is written in anticipation of the Committee moving the item forward for Board approval. This report will be sent to the Board as a Committee approved item, or modified to reflect any discussion or changes as directed from the Committee prior to presentation to the full Board.

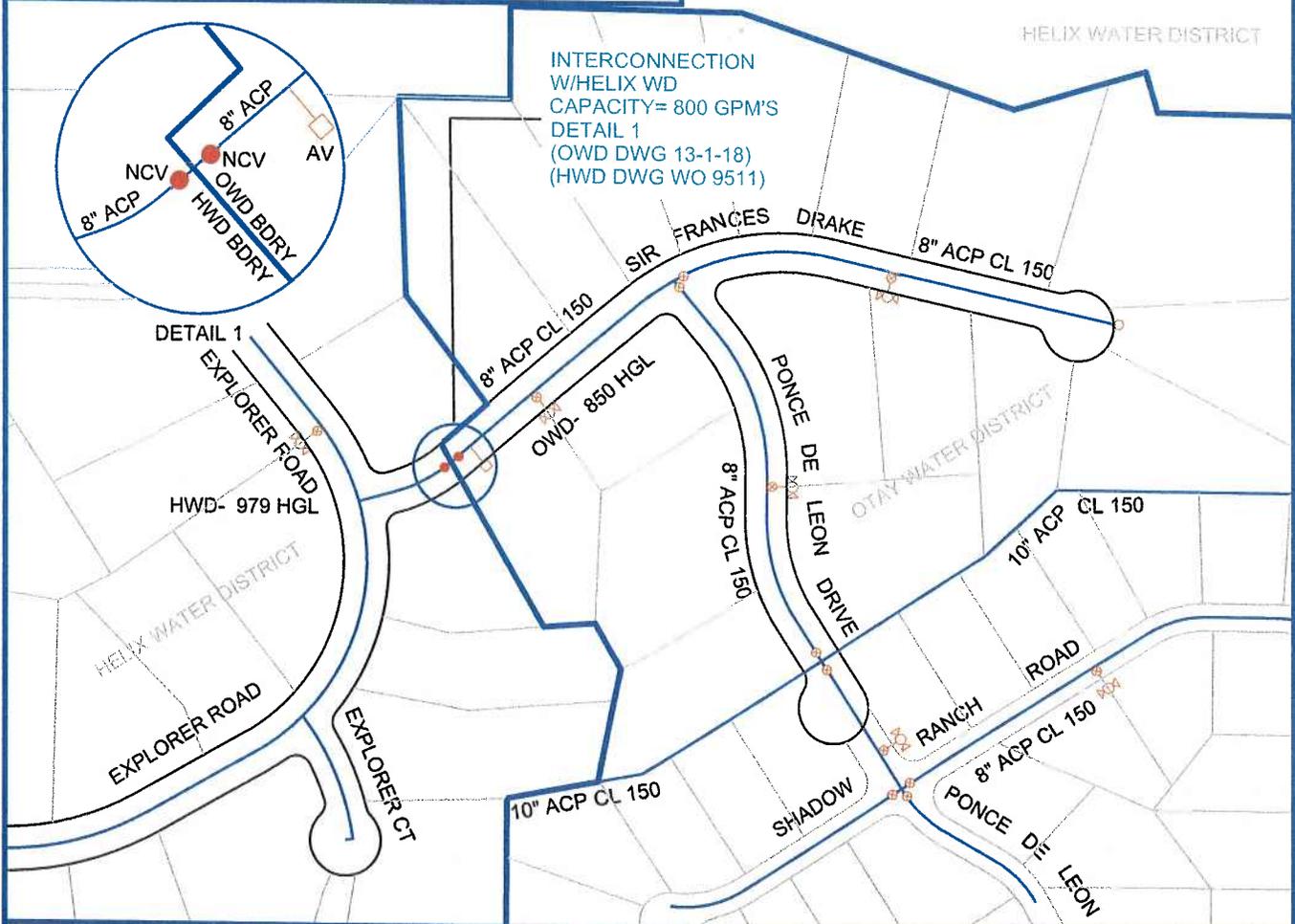
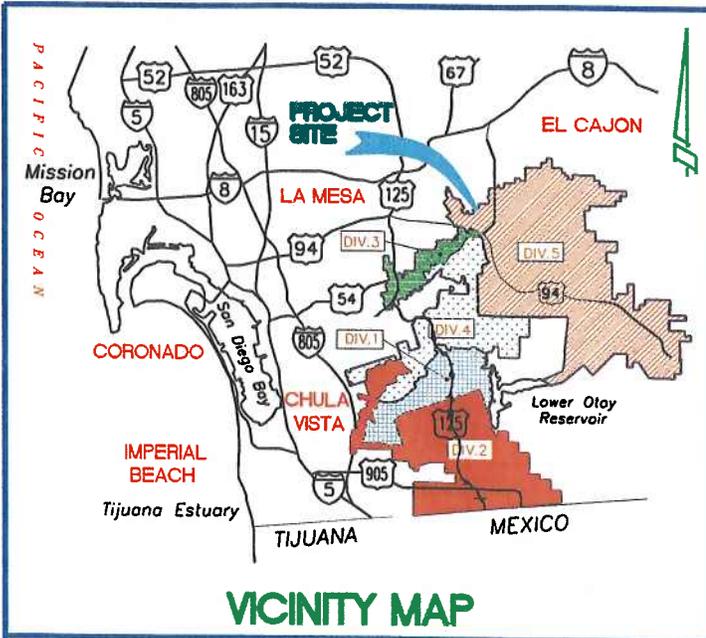


ATTACHMENT B

Otay Water District
P2422 - Agency Interconnections

Date Updated: Aug 04,2008

| <i>Budget</i> | <i>Committed</i> | <i>Expenditures</i> | <i>Outstanding Commitment & Forecast</i> | <i>Projected Final Cost</i> | <i>Vendor / Comments</i> |
|---|-------------------|---------------------|--|-----------------------------|--|
| \$1,600,000 | | | | | |
| Planning | | | | | |
| In House/Labor | 15,217 | 15,217 | | 15,217 | |
| Professional Legal Fees | 175 | 175 | - | 175 | Burke, Williams & Sorensen, LLP |
| | 874 | 874 | - | 874 | Garcia, Calderon & Ruiz LLP |
| Service Contracts | 754 | 754 | - | 754 | OCB Reprographics |
| | 15 | 15 | - | 15 | Petty Cash Custodian |
| Advertisement/Bid | 144 | 144 | - | 144 | San Diego Daily Transcripts |
| | 504 | 504 | - | 504 | Union Tribune Publishing |
| | 250 | 250 | - | 250 | Mcgraw-Hill Construction |
| Infrastructure, Materails & Supplies | 2,844 | 2,844 | - | 2,844 | Mccrometer Inc. |
| Helix Water District's share (50% less \$9,423 adjustment for labor) | (9,158) | (9,158) | | (9,158) | Inv# 422-30093 Ck# 137134 |
| | | | - | - | |
| Total Planning | \$ 11,618 | \$ 11,617 | \$ - | \$ 11,617 | |
| Design | | | | | |
| In House/Labor | 103,910 | 103,910 | | 103,910 | |
| Consultant Contracts | 12,800 | 12,800 | - | 12,800 | J.C. Heden & Associates |
| | 465 | 465 | - | 465 | BRG Consulting Inc |
| | 3,980 | 3,980 | - | 3,980 | CAL-AM Intergrated Meter |
| | 1,920 | 1,920 | - | 1,920 | Swinerton Management |
| Service Contracts | 119 | 119 | - | 119 | San Diego Daily Transcripts |
| | 638 | 638 | - | 638 | Union Tribune Publishing |
| | 2,656 | 1,278 | 1,378 | 2,656 | Mayer Reprographics Inc |
| Special Projects | 32 | 32 | - | 32 | Sedona Staffing Services |
| Infrastructure, Materails & Supplies | 442 | 442 | - | 442 | Penhall Company |
| | 125 | 125 | - | 125 | Best Rentals Inc. |
| | 212 | 212 | - | 212 | Frank & Son Paving Inc. |
| Helix Water District's share (50% less \$9,423 adjustment for labor) | (30,541) | (30,541) | | (30,541) | Inv# 422-30093 Ck# 137134 |
| | | | - | - | |
| | | | - | - | |
| Total Design | \$ 96,756 | \$ 95,378 | \$ 1,378 | \$ 96,756 | |
| Construction | | | | | |
| In House/Labor | 40,000 | 28,565 | 11,435 | 40,000 | |
| Construction Contracts | 129,884 | 129,884 | - | 129,884 | Arrieta Consturction Inc |
| | 129,542 | | 129,542 | 129,542 | Jose Pereira Engineering & Mechanical |
| Service Contracts | 756 | 756 | - | 756 | Clarkson Lab & Supply Inc |
| | 65 | 65 | - | 65 | OCB Reprographics |
| Consultant Construction Support | 5,000 | | 5,000 | 5,000 | J.C. Heden & Associates |
| Helix Water District's share (50% less \$9,423 adjustment for labor) | (65,353) | (65,353) | | (65,353) | Inv# 422-30093 Ck# 137134 |
| Inventory | 311 | 311 | - | 311 | Copper Tubing |
| | 126 | 126 | - | 126 | Stop Meter |
| | 140 | 140 | - | 140 | Blow-off Assembly-Nipple,Flange, Elbow |
| Acceptance & Closeout | 5,000 | | 5,000 | 5,000 | |
| Contingency(5%) | 6,500 | | 6,500 | 6,500 | |
| Total Construction | \$ 251,971 | \$ 94,494 | \$ 157,477 | \$ 251,971 | |
| Grand Total | \$ 360,344 | \$ 201,489 | \$ 158,855 | \$ 360,344 | |



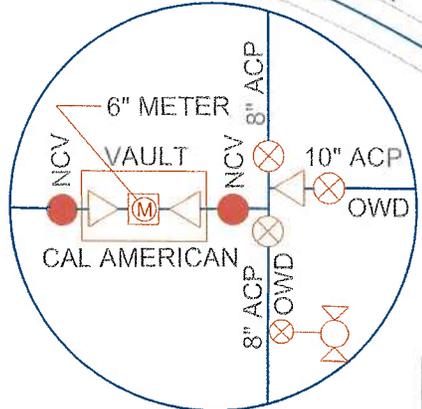
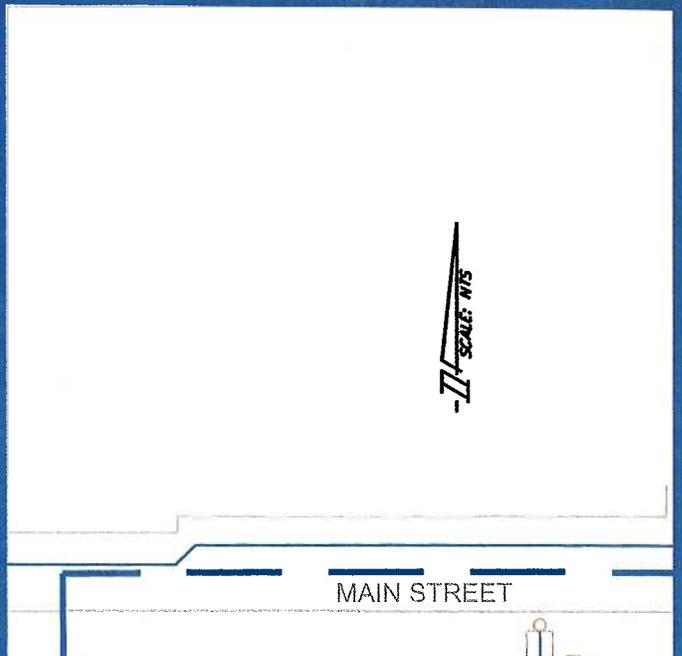
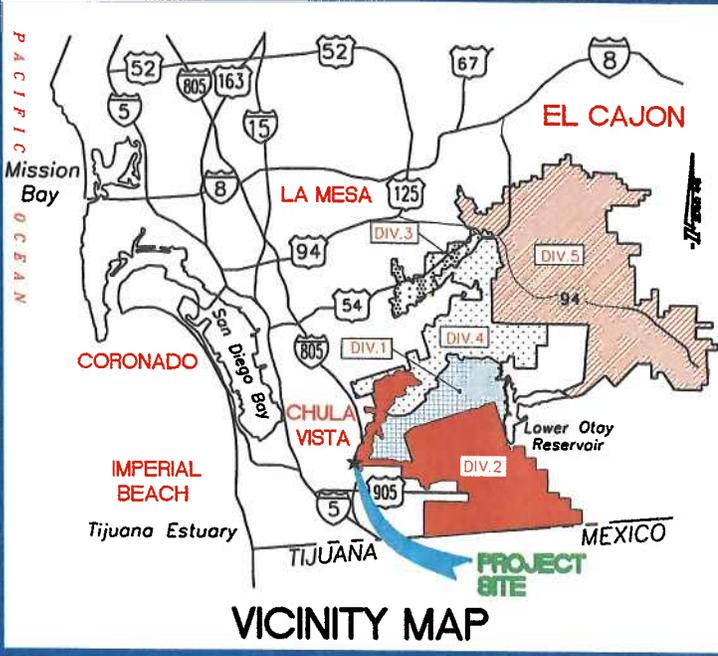
OTAY WATER DISTRICT
 SIR FRANCES DRAKE DRIVE / EXPLORER ROAD
 INTERCONNECTION
 WITH HELIX WATER DISTRICT

P2422

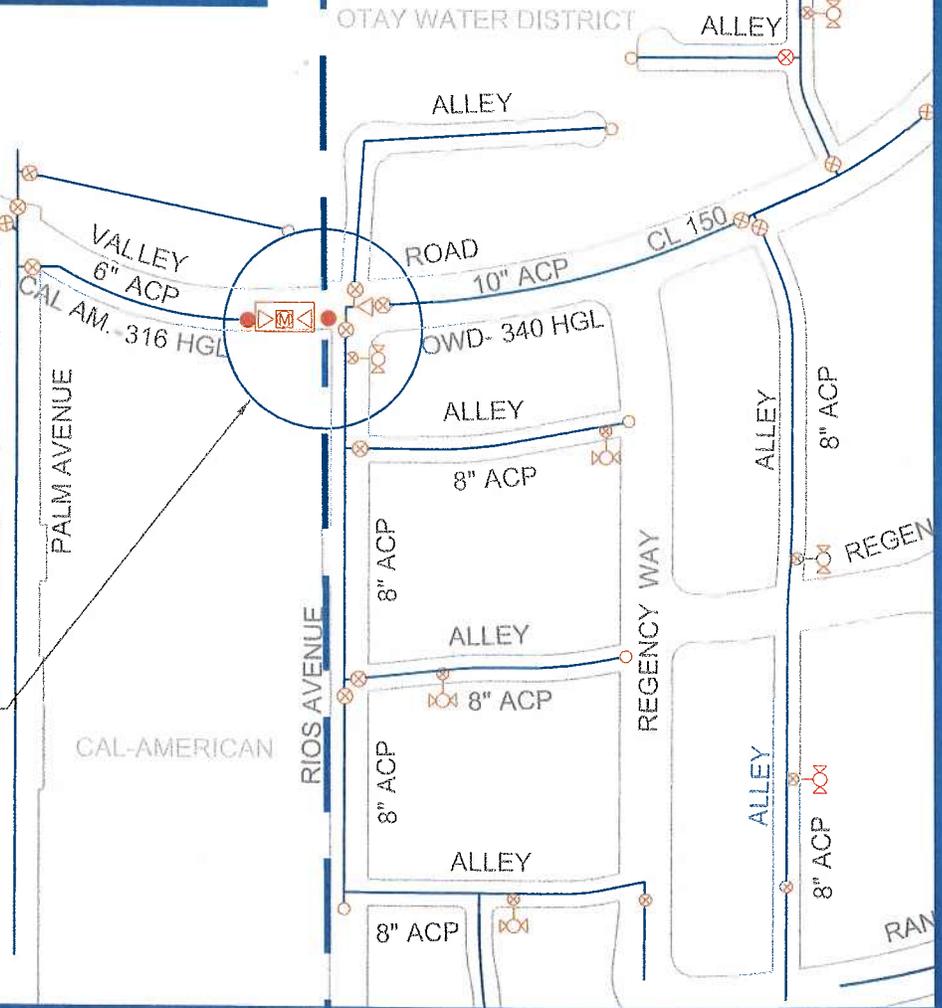
EXHIBIT A

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INTERCONNECTION
W/CAL AMERICAN
CAPACITY- 1,000 GPM'S
DETAIL 1
(OWD DWG 45-2-10)
(CAL AM DWG WO A303 83)



OTAY WATER DISTRICT
OTAY VALLEY ROAD / RIOS AVENUE
INTERCONNECTION
WITH CAL AMERICAN

CIP P2422

EXHIBIT B



AGENDA ITEM 4

STAFF REPORT

| | | | |
|---------------------------|---|---------------|-------------------|
| TYPE MEETING: | Regular Board | MEETING DATE: | September 3, 2008 |
| SUBMITTED BY: | Damon Braden <i>mb</i> Sr. Civil Engineer | PROJECT: | P2210 DIV.NO. ALL |
| | Ron Ripperger <i>rr</i> Engineering Manager | | |
| APPROVED BY: (Chief) | Rod Posada <i>R. Posada</i> Chief, Engineering | | |
| APPROVED BY: (Asst GM) | Manny Magaña <i>m magaña</i> Assistant General Manager, Engineering and Operations | | |
| SUBJECT: | Informational Item - FY 2008 Year End Capital Improvement Program (CIP) Report | | |

GENERAL MANAGER'S RECOMMENDATION:

That the Otay Water District (District) Board of Directors accept the FY 2008 Year End CIP Report for review and receive a summary via PowerPoint presentation.

COMMITTEE ACTION:

Please see Attachment A.

PURPOSE:

To update the Board about the status of all CIP project expenditure highlights, significant issues, progress, and milestones on major projects.

ANALYSIS:

To keep up with growth and to meet our ratepayers' expectations to adequately deliver safe, reliable, cost-effective, and quality water, each year the District Staff prepares a six-year CIP Plan that identifies the District infrastructure needs. The CIP is comprised of four categories consisting of backbone capital facilities, maintenance projects, developer's reimbursement projects, and capital purchases.



ATTACHMENT A

| | |
|--------------------------------------|--|
| SUBJECT/PROJECT: P2210 | Informational Item - FY 2008 Year End Capital Improvement Program (CIP) Report |
|--------------------------------------|--|

COMMITTEE ACTION:

The Engineering, Operations, and Water Resources Committee reviewed this item at a meeting held on August 19, 2008. The Committee supported Staff's recommendation.

NOTE:

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CAPITAL IMPROVEMENT PROGRAM



Fiscal Year 2008

End of Year

(through June 30, 2008)

640-1 & 2 Reservoirs Site



850-4 Reservoir Site



Background

The approved CIP budget for FY08 consists of **75** projects that total **\$34.5 million**. These projects are broken down into four categories:

1. Capital Facilities: **\$ 24.9 million**
2. Replacement/Renewal: **\$ 6.7 million**
3. Capital Purchases: **\$ 1.4 million**
4. Developer Reimbursement: **\$ 1.5 million**

Overall expenditures through the fourth quarter of Fiscal Year 2008 totaled approximately \$28 million, which is 81% of our target expenditures for the fiscal year.

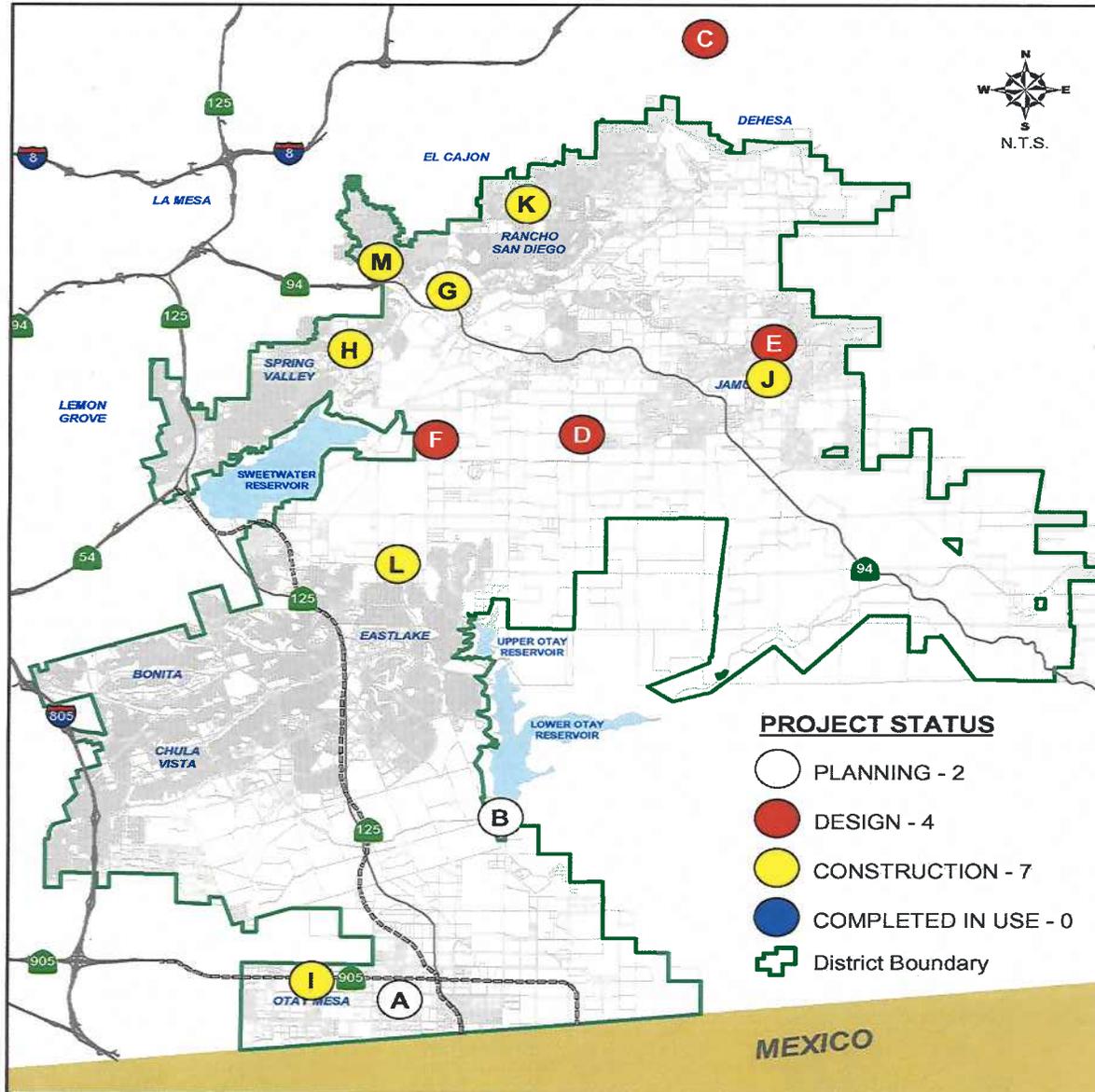
Construction change orders are at 1.05%.

End of Fiscal Year Report

(through June 30, 2008)

| CIP Cat | Description | FY08 Budget | FY08 Expenditures | % FY08 Budget Spent | Total LTD Budget | Total LTD Expenditures | % Budget Spent |
|------------|----------------------------|---------------------|----------------------|---------------------------|------------------------|------------------------------|----------------------|
| 1 | Capital Facilities | \$24,901,000 | \$20,110,000 | 81% | \$175,113,000 | \$57,854,000 | 33% |
| 2 | Replacement/Renewal | \$6,645,000 | \$5,502,000 | 83% | \$33,327,000 | \$13,272,000 | 40% |
| 3 | Capital Purchases | \$1,406,000 | \$1,213,000 | 86% | \$16,762,000 | \$13,527,000 | 81% |
| 4 | Developer Reimbursement | \$1,511,000 | \$1,099,000 | 73% | \$15,584,000 | \$3,319,000 | 21% |
| | Total: | \$34,463,000 | \$27,924,000 | 81% | \$240,786,000 | \$87,972,000 | 37% |

Major CIP Projects



MAJOR CIP PROJECTS



- (A) P2129 Ground Water Exploration Program
- (B) P2425 City of S.D. Otay Water Treatment Plant 26 MGD Capacity
- (C) P2009 PL-36" SDCWA Otay FCF No. 14 to OWD Regulatory Site
- (D) P2143 Res - 1296-3 Reservoir 2.0 MG
- (E) P2172 1485-1 Pump Station Replacement
- (F) R2086 RWCWRF Recycled Water Force Main Upgrade
- (G) P2185 Res - 640-1 & 640-2 Reservoirs 20.0 MG
- (H) P2191 Res - 850-4 Reservoir 2.2 MG
- (I) P2440 SR905 Utility Relocations
- (J) P2459 Olive Vista Drive Utility Relocations
- (K) P2038, P2356, P2387 12" Pipeline Upsize and Replacement
- (L) R2081 RecPL-20-Inch, 944 Zone, Lane Ave - Proctor Valley Rd/Pond No. 1
- (M) S2015 Calavo Sewer Lift Station

PROJECT STATUS

- PLANNING - 2
- DESIGN - 4
- CONSTRUCTION - 7
- COMPLETED IN USE - 0
- ⊕ District Boundary

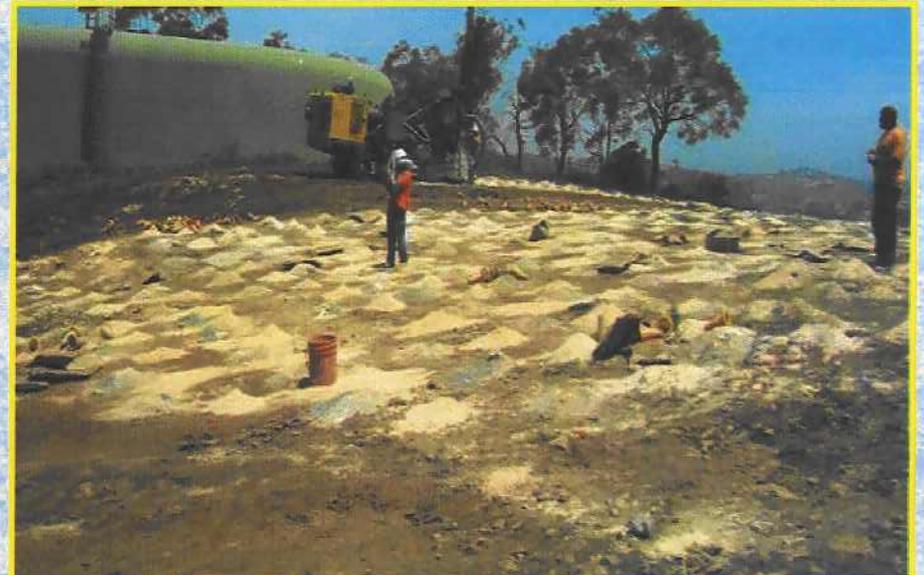
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Flagship CIP Projects in Construction



**SR-905 UTILITY
RELOCATIONS**

Project started in September 2006 and is 100% complete. This project includes the relocation of three pipelines crossing under SR-905 and the reconditioning of two seismic valve vaults.

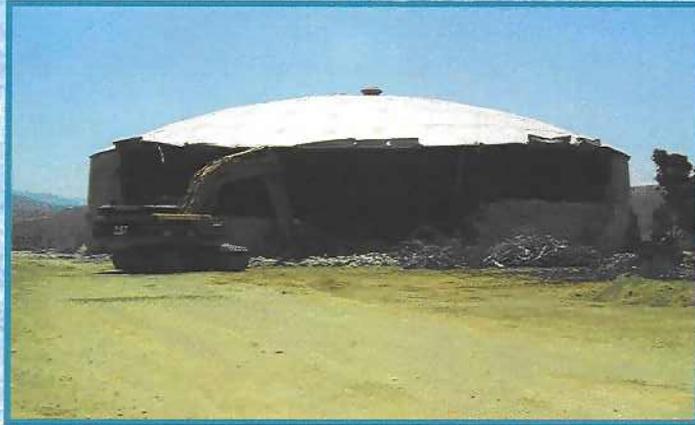


850-4 RESERVOIR

Project started in March 2008 and is expected to be completed in June 2009. This project includes the construction of a 2.2 MG steel reservoir.

Flagship CIP Project in Construction

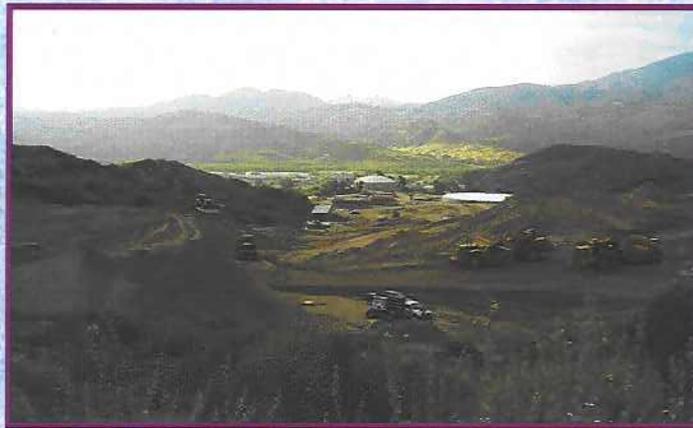
640-1 & 640-2 RESERVOIRS



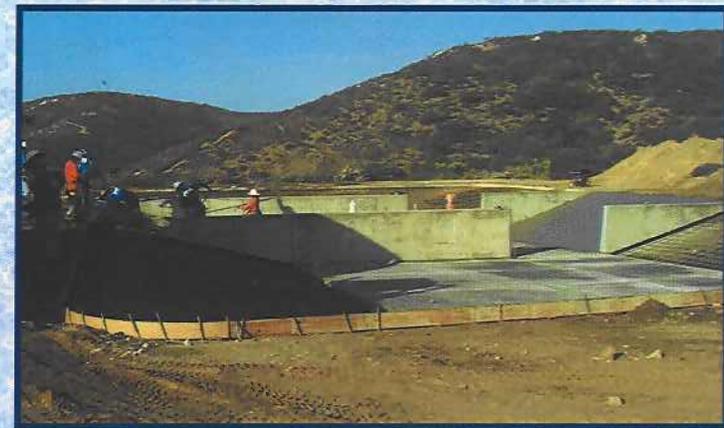
520-1 Reservoir Demolition



Paving Access Road "B"



Site Perspective



Desilting Basin for washout of vector trucks

This project was awarded to Pacific Hydrotech and was started in January 2007. Expected completion is December 2008. Project consists of two 10 million gallon circular pre-stressed concrete reservoirs, 11,000 feet of large diameter pipe, several valve and control vaults and demolition of the 520-1 Concrete Reservoir.

Flagship CIP Project in Construction

□ 640-1 and 640-2 Reservoirs Project (20.0 MG):

Key Component: Construction of two 10-MG pre-stressed circular reservoirs and associated piping.

Schedule: Notice to Proceed was issued in January 2007. Project completion expected December 2008.

Cost: The project budget is \$28.5 million, of which \$22.2 million, or 81%, has been spent.

Significant Issues: 640-1 Reservoir: Completed construction.
640-2 Reservoir: Completed construction.

Flagship CIP Project in Design

□ 36-Inch Pipeline From FCF No. 14 to Regulatory Site Project:

Key Component: Approximately 5 miles of 36-inch pipeline for potable water from Otay's FCF No. 14 to the Regulatory Site.

Schedule: Preparing 90% design drawings.

Cost: The project budget is \$18.5 million, of which \$1.6 million, or 9% has been spent.

Significant Issues: District continues coordination with CalTrans, City of El Cajon, Cuyamaca College, and other agencies to incorporate comments into the project design.

The City of El Cajon will not permit the design alignment. Alternatives are being considered.

(Note: Project engineering contract terminated. Lee & Ro, Inc. has been contracted to finish.)

Progress on Major Project

❑ City of San Diego's Water Treatment Plant, Capacity:

Key Component: Acquire at least 30 MGD of local treatment capacity from City of San Diego (City).

Schedule: Otay Board approved the SD17 POU with the City, San Diego County Water Authority (SDCWA), and Otay. Draft SD17 agreement and negotiations have been halted by San Diego Water Department.

Cost: Only staff time has been budgeted; project cost is dependent upon negotiations outcome.

Significant Issues: The City will supply "Surplus Water" from Otay Water Treatment Plant to Otay per the current 1999 Agreement.

Consultant Contract Status

(through June 30, 2008)

| CIP No. | Project Title | Consultant | Opened Date | Original Contract Amount | Total Change Orders | Revised Contract Amount | Approved Payment To Date | %Change Orders | % Contract Complete | Est. Comp. Date |
|---------|--|--------------------------------|-------------|--------------------------|---------------------|-------------------------|--------------------------|----------------|---------------------|-----------------|
| | CONSTRUCTION SERVICES | | | | | | | | | |
| | AS NEEDED ENGINEERING DRAFTING SERVICES | RBF CONSULTING | 12/6/2006 | 45,000.00 | 0.00 | 45,000.00 | 35,129.89 | 0.0% | 78.1% | 12/31/2008 |
| P2185 | CIP P2185 - CONST MGMT & INSPECT SVCS | RBF CONSULTING | 3/29/2007 | 1,196,735.00 | 0.00 | 1,196,735.00 | 941,220.00 | 0.0% | 78.6% | 12/31/2008 |
| P1253 | CIP P1253 SAN MIGUEL HMA | JONES & STOKES ASSOCIATES | 4/20/2006 | 566,443.78 | 0.00 | 566,443.78 | 499,465.79 | 0.0% | 88.2% | 6/30/2009 |
| P2009 | CIP P2009 - 36 INCH PIPELINE | RBF CONSULTING | 2/14/2008 | 1,088,785.00 | 0.00 | 1,088,785.00 | 64,465.00 | 0.0% | 5.9% | 3/1/2010 |
| | AS-NEEDED CONSTRUCTION MANAGEMENT SVCS | VALLEY CONSTRUCTION MANAGEMENT | 3/5/2008 | 175,000.00 | 0.00 | 175,000.00 | 0.00 | 0.0% | 0.0% | 6/30/2009 |
| P1210 | P1210 - SANITARY SEWER CCTV INSPECTION | RBF CONSULTING | 6/12/2008 | 121,185.00 | 0.00 | 121,185.00 | 31,259.15 | 0.0% | 25.8% | 10/2/2008 |
| | DESIGN | | | | | | | | | |
| | ON-CALL GEOTECHNICAL SERVICES | SOUTHERN CALIFORNIA SOIL | 6/30/2007 | 150,000.00 | 0.00 | 150,000.00 | 44,086.60 | 0.0% | 29.4% | 1/28/2009 |
| D0034 | ON-CALL GEOTECHNICAL SERVICES | SOUTHERN CALIFORNIA SOIL | 6/30/2007 | 150,000.00 | 0.00 | 150,000.00 | 6,357.30 | 0.0% | 4.2% | 1/28/2009 |
| P2143 | ON-CALL GEOTECHNICAL SERVICES | SOUTHERN CALIFORNIA SOIL | 6/30/2007 | 150,000.00 | 0.00 | 150,000.00 | 20,457.18 | 0.0% | 13.6% | 1/28/2009 |
| P2009 | P2009 - 36 INCH PIPELINE | INFRASTRUCTURE ENGINEERING | 10/19/2006 | 0.00 | 1,338,108.00 | 1,338,108.00 | 909,224.32 | 5.5% | 67.9% | 7/31/2008 |
| P2172 | P2172 - 1485-1 PUMP STATION ENV. SVCS | PBS&J | 10/4/2006 | 41,254.50 | 0.00 | 41,254.50 | 38,632.03 | 0.0% | 93.6% | complete |
| P1043 | P1043 - LAS PRESA 36" PIPELINE | SCHIFF & ASSOCIATES | 3/6/2007 | 110,000.00 | 0.00 | 110,000.00 | 31,744.68 | 0.0% | 28.9% | complete |
| | CIP P2172 - 1485-1 PUMP STATION/HVAC | HVAC ENGINEERING INC | 9/28/2006 | 12,330.00 | 0.00 | 12,330.00 | 0.00 | 0.0% | 0.0% | 9/18/2009 |
| P2172 | 1485-1 PUMP STATION REPLACEMENT | ENGINEERING PARTNERS INC, THE | 11/3/2006 | 24,120.00 | 0.00 | 24,120.00 | 12,480.00 | 0.0% | 51.7% | 6/30/2009 |
| | AS-NEEDED ENG. DESIGN SERVICES CONTRACT | LEE & RO INC | 4/27/2007 | 175,000.00 | 0.00 | 175,000.00 | 143,907.85 | 0.0% | 82.2% | 12/31/2008 |
| P2172 | STRUCTURAL ENGINEERING ARCHITECTURAL SVC | SIMON WONG ENGINEERING | 4/27/2007 | 54,765.00 | 0.00 | 54,765.00 | 36,734.00 | 0.0% | 67.1% | 8/30/2009 |
| | PROFESSIONAL SERVICES | J C HEDEN AND ASSOCIATES INC | 5/16/2007 | 45,000.00 | 7,487.00 | 52,487.00 | 40,235.25 | 14.3% | 76.7% | 12/31/2008 |
| P2191 | 850-4 RESERVOIR STRUCTURAL | NOLTE ASSOCIATES INC | 12/7/2005 | 15,695.00 | 0.00 | 15,695.00 | 10,745.00 | 0.0% | 68.5% | complete |
| P2037 | ELECTRICAL SERVICES | ENGINEERING PARTNERS INC, THE | 3/13/2006 | 13,220.00 | 0.00 | 13,220.00 | 6,325.00 | 0.0% | 47.8% | 12/31/2009 |
| P2009 | PL - 30-INCH, SDCWA OTAY FCF NO. 14 TO R | SAN DIEGO COUNTY WATER | 5/10/2007 | 620,000.00 | 0.00 | 620,000.00 | 125,000.00 | 0.0% | 20.2% | 3/1/2010 |

(Consultant Contract Status continued)

| CIP No. | Project Title | Consultant | Opened Date | Original Contract Amount | Total Change Orders | Revised Contract Amount | Approved Payment To Date | %Change Orders | % Contract Complete | Est. Comp. Date |
|---------|--|-------------------------------|-------------|--------------------------|---------------------|-------------------------|--------------------------|----------------|---------------------|-----------------|
| P2009 | CIP P2009 - 36 INCH PIPELINE VALUE ENG. | HARRIS & ASSOCIATES INC | 7/31/2007 | 107,138.00 | 0.00 | 107,138.00 | 79,134.17 | 0.0% | 73.9% | 12/31/2008 |
| P2191 | P2191 850-4 RESERVOIR - LANDSCAPE | KTU+A | 8/6/2007 | 13,601.04 | 0.00 | 13,601.04 | 12,343.21 | 0.0% | 90.8% | complete |
| | AS-NEEDED ELECTRICAL ENG. SERVICES | ENGINEERING PARTNERS INC, THE | 8/16/2007 | 100,000.00 | 0.00 | 100,000.00 | 31,630.00 | 0.0% | 31.6% | 12/31/2008 |
| | P1438 - AS-NEEDED PLAN CHECK SERVICES | BOYLE ENGINEERING CORPORATION | 11/27/2007 | 150,000.00 | 0.00 | 150,000.00 | 26,698.97 | 0.0% | 17.8% | 11/27/2008 |
| | AS-NEEDED ENGINEERING DESIGN SERVICES | LEE & RO INC | 12/3/2007 | 175,000.00 | 0.00 | 175,000.00 | 67,947.56 | 0.0% | 38.8% | 12/3/2009 |
| | ENVIRONMENTAL | | | | | | | | | |
| P2143 | P2143 - 1296-3 RESERVOIR ENV SVCS | BRG CONSULTING INC | 5/8/2006 | 125,000.00 | 0.00 | 125,000.00 | 78,361.77 | 0.0% | 62.7% | 6/30/2009 |
| P1253 | REVEGETATION MONITORING & MAINT, SVCS | JONES & STOKES ASSOCIATES | 12/20/2005 | 9,111.00 | 0.00 | 9,111.00 | 7,661.45 | 0.0% | 84.1% | 12/31/2008 |
| | PROFESSIONAL ON-CALL ENVIRONMENTAL SVCS | JONES & STOKES ASSOCIATES | 9/5/2007 | 300,000.00 | 0.00 | 300,000.00 | 81,655.56 | 0.0% | 27.2% | 6/30/2011 |
| P1253 | P1253 - PREPARATION OF THE SUBAREA PLAN | RECON | 4/30/2008 | 270,853.00 | 0.00 | 270,853.00 | 1,433.00 | 0.0% | 0.5% | 6/30/2011 |
| | PLANNING | | | | | | | | | |
| P2185 | CIP P2185 - 640-1 RESERVOIR | INFRASTRUCTURE ENGINEERING | 9/14/2004 | 722,000.00 | 125,000.00 | 847,000.00 | 836,849.90 | 14.8% | 98.8% | 2/28/2008 |
| P2172 | CIP P2172 - 1485-1 PUMP STATION/GEOTECHN | GEOTECHNICS INC | 8/21/2006 | 9,684.00 | 0.00 | 9,684.00 | 9,561.50 | 0.0% | 98.7% | complete |
| P2172 | CIP 2172 - 1485-1 PUMP STATION/APPRaisal | RANDALL H BLAESI ASA | 7/27/2006 | 9,500.00 | 0.00 | 9,500.00 | 6,000.00 | 0.0% | 63.2% | complete |
| | PROFESSIONAL SERVICES RENDERED | MWH AMERICAS INC | 12/7/2005 | 25,000.00 | 25,000.00 | 50,000.00 | 9,140.91 | 50.0% | 18.3% | |
| R1000 | PROFESSIONAL SERVICES RENDERED | MWH AMERICAS INC | 12/7/2005 | 25,000.00 | 25,000.00 | 50,000.00 | 4,623.54 | 50.0% | 9.2% | |
| P1210 | 2009 MASTER PLAN UPDATE | PBS&J | 9/4/2007 | 499,748.00 | 0.00 | 499,748.00 | 165,003.39 | 0.0% | 33.0% | 5/7/2009 |
| R2089 | CIP P2089 - RECYCLED WATER CONCEPT STUDY | PBS&J | 12/4/2007 | 149,595.00 | 0.00 | 149,595.00 | 62,575.14 | 0.0% | 41.8% | 12/31/2008 |
| | CIP P1043 - CATHODIC PROTECTION PROGRAM | SCHIFF & ASSOCIATES | 11/20/2007 | 250,000.00 | 0.00 | 250,000.00 | 30,009.85 | 0.0% | 12.0% | 11/20/2009 |
| P1210 | CIP P1210 - ASSET MANAGEMENT PLAN | WESTIN ENGINEERING INC | 1/14/2008 | 194,280.00 | 0.00 | 194,280.00 | 63,934.02 | 0.0% | 32.9% | 6/30/2009 |
| | PUBLIC SERVICES | | | | | | | | | |
| | RECYCLED WATER PLAN CHECKING SERVICES | BOYLE ENGINEERING CORPORATION | 7/27/2006 | 250,000.00 | 30,000.00 | 280,000.00 | 172,039.13 | 10.7% | 61.4% | 12/31/2008 |
| P1438 | MAP PURCHASING SERVICE | DATATREE LLC | 8/7/2007 | 1,500.00 | 0.00 | 1,500.00 | 1,173.50 | 0.0% | 78.2% | 6/30/2008 |

Construction Contract Status

(through June 30, 2008)

| CIP NO. | PROJECT TITLE | CONSTRUCTION CONTRACTOR | ORIGINAL CONTRACT AMOUNT | TOTAL CHANGE ORDERS | REVISED CONTRACT AMOUNT | TOTAL EARNED TO DATE | % OF CHANGE ORDERS * | % PROJECT COMPLETE | EST. COMP. DATE |
|-------------------------|--|-------------------------|--------------------------|---------------------|-------------------------|----------------------|----------------------|--------------------|-----------------|
| P2185 | 640-1 & 640-2 Reservoirs | Pacific Hydrotech Corp | \$24,894,000 | (\$5,550) | \$24,888,450 | \$18,991,490 | -0.02% | 85% | December 2008 |
| P2459 | Olive Vista Drive Utility Relocations | Ortiz Corp | \$831,000 | \$65,845 | \$896,845 | \$896,845 | 7.92% | 100% | June 2008 |
| P2440 | SR905 Utility Relocations | Zondiros | \$930,316 | \$276,349 | \$1,206,665 | \$1,098,290 | 29.70% | 100% | April 2008 |
| P2191 | 850-4 Reservoir | Spiess Const Co | \$2,566,300 | \$0 | \$2,566,300 | \$511,785 | 0.00% | 20% | June 2009 |
| P2038 P2345 P2387 | PL-12 Inch Upsize | Arrietta Const Inc | \$1,688,022 | \$0 | \$1,688,022 | \$730,921 | 0.00% | 40% | January 2009 |
| R2081 | 20-Inch Lane Avenue Conversion | ARB | \$660,000 | \$0 | \$660,000 | \$319,694 | 0.00% | 45% | February 2009 |
| R2053 | RWCWR Office Building & Meter Shop Remodel | Telliard Const | \$275,800 | \$0 | \$275,800 | \$139,010 | 0.00% | 0% | December 2008 |
| S2015 | Calavo Sewer Lift Station | NEWest Const | \$267,900 | \$0 | \$267,900 | \$15,000 | 0.00% | 5% | October 2008 |
| TOTALS: | | | \$32,113,338 | \$336,644 | \$32,449,982 | \$22,703,035 | 1.05% | | |

* Change orders for projects this fiscal year are below the industry average of 5-12%.

Expenditures

(through June 30, 2008)
(\$000)

| Current CIP No. | Description | Project Manager | FY 08 Budget | FY08 Expenditures Through 06/30/08 | FY08 Percent Budget Spent Through 6/30/08 | Total Project Budget | Total Remaining Balance | Comments |
|----------------------------------|---|-----------------|--------------|------------------------------------|---|----------------------|-------------------------|---|
| CAPITAL FACILITY PROJECTS | | | | | | | | |
| P2009 | PL - 36-Inch, SDCWA Otay FCF No. 14 to Regulatory Site | Ripperger | 1,150 | 1,017 | 88% | 18,490 | 16,740 | 90% design submitted for review. |
| P2033 | PL - 16-Inch, 1296 Zone, Melody Road - Campo/Presilla | Ripperger | 5 | 0 | 0% | 1,826 | 1,821 | Project deferred to future years. |
| P2037 | Res - 980-3 Reservoir 15 MG | Ripperger | 200 | 0 | 0% | 14,205 | 13,663 | Project deferred to future years. |
| P2038 | PL - 12-Inch, 978 Zone, Jamacha, Hidden Mesa, and Chase Upsize and Replacements | Kay | 980 | 793 | 81% | 1,600 | 706 | Project under construction. |
| P2040 | Res - 1655-1 Reservoir 0.5 MG | Ripperger | 1 | 2 | 200% | 2,055 | 1,578 | Developer driven. |
| P2129 | Groundwater Exploration Program | Peasley | 10 | 2 | 20% | 2,530 | 1,972 | Groundwater development planning efforts continues to focus on the Otay River Demineralization Feasibility Study (P2462) and San Diego Formation Groundwater Feasibility Study (P2467) in conjunction with SWA. |
| P2143 | Res - 1296-3 Reservoir 2 MG | Kay | 1,200 | 208 | 17% | 3,340 | 2,871 | Working towards 90% design. |
| P2172 | PS - 1485-1 Pump Station Replacement | Kay | 200 | 170 | 85% | 2,225 | 1,804 | Working towards 100% design. |
| P2185 | Res - 640-1 Reservoir 20.0 MG | Ripperger | 15,000 | 15,730 | 105% | 29,500 | 4,237 | Backfilling around reservoirs completed. |
| P2190 | PL - 10-Inch, 1485 Zone, Jamul Highlands Road to Presilla Drive | Ripperger | 5 | 1 | 20% | 228 | 225 | Developer driven. |
| P2191 | Res - 850-4 Reservoir 2.2 MG | Kay | 750 | 708 | 94% | 3,285 | 1,951 | Under construction. Completed rough site grading. |
| P2235 | Res - 624-4 Emergency Reservoir 40.0 MG | Ripperger | 0 | 0 | 0% | 15,750 | 15,750 | Low priority. |
| P2258 | PS - Lower Otay Pump Station Phase 1 (9,000 GPM) | Ripperger | 50 | 6 | 12% | 7,805 | 5,722 | Project complete. |
| P2267 | 36-Inch Main Pumpouts and Air/Vacuum Ventilation Installations | Henderson | 150 | 42 | 28% | 345 | 111 | This project was postponed until FY09 because of timing with interior pipeline inspection. |
| P2295 | 624-1 Reservoir Disinfection Facility, Inlet/Outlet/Bypass and 613-1 Reservoir Demolition | Ripperger | 550 | 95 | 17% | 4,500 | 174 | Litigation complete. |
| P2318 | PL - 20-Inch, 657 Zone, Summit Cross-Tie and 36-Inch Main Connections | Ripperger | 0 | 0 | 0% | 601 | 545 | On-hold. Lower priority. |
| P2357 | PS - 657-1/850-1 Pump Station Demolition | Ripperger | 0 | 0 | 0% | 300 | 300 | On-hold. Lower priority. |
| P2370 | Res - Dorchester Reservoir and Pump Station Demolition | Ripperger | 0 | 0 | 0% | 150 | 137 | On-hold. Lower priority. |
| P2387 | PL - 12-Inch, 832 Zone, Steele Canyon Road - Via Caliente/Campo | Kay | 270 | 80 | 30% | 525 | 395 | Project under construction. |

(Expenditures continued)

| Current CIP No. | Description | Project Manager | FY 08 Budget | FY08 Expenditures Through 06/30/08 | FY08 Percent Budget Spent Through 6/30/08 | Total Project Budget | Total Remaining Balance | Comments |
|-----------------|---|-----------------|--------------|------------------------------------|---|----------------------|-------------------------|--|
| P2450 | Otay River Groundwater Well Demineralization/Development | Peasley | 115 | 3 | 3% | 5,000 | 4,997 | Pending the outcome of the joint SWA/Otay study (P2462) environmental and planning work may occur late 2008. |
| P2451 | Rosarito Desalination Facility Conveyance System | Peasley | 5 | 33 | 660% | 1,000 | 967 | A consultant contract was approved by the Board to develop a feasibility study on the Rosarito Desal concept. |
| P2457 | Otay Mountain Groundwater Well Development | Peasley | 10 | 0 | 0% | 6,500 | 6,500 | The outcome of the Otay Mountain Well exploration efforts per terms of an existing agreement did not result in expenditures in FY 2008. |
| P2460 | I.D. 7 Trestle and Pipeline Demolition | Ripperger | 20 | 4 | 20% | 375 | 371 | Began PDR. |
| P2462 | Otay River Demineralization Feasibility Study | Peasley | 200 | 1 | 1% | 200 | 199 | Joint SWA/Otay Prop 50 grant was awarded and consultant contract for the feasibility study was awarded to MWH in 2007. Study efforts have begun. |
| P2463 | South Bay Regional Concentrate Conveyance Feasibility Study | Peasley | 25 | 8 | 32% | 125 | 117 | The project is jointly funded by SDCWA, SWA, the City of San Diego, and Otay. Proposition 50 funding for 50% of the cost has been secured by the SDCWA. A consultant contract was awarded to CDM. SDCWA has stated that they will pay 100% of the cost, thus no expenditure of Otay may be required. Study efforts are underway. |
| P2464 | San Diego 17 Pump Station and Flow Control Facility | Peasley | 750 | 18 | 2% | 16,250 | 16,232 | SD17 pump station agreement negotiations have been moving along slowly between the parties. |
| P2465 | Regulatory Site Material Storage Bins | Ripperger | 30 | 44 | 147% | 250 | 206 | Advertised for bid. |
| P2466 | Regional Training Facility | Coburn-Boyd | 100 | 42 | 42% | 200 | 158 | MND in progress. |
| P2467 | San Diego Formation Groundwater Feasibility Study | Peasley | 800 | 1 | 0% | 1,600 | 1,599 | This project is jointly funded by SWA and Otay. The SDCWA awarded a LISA grant to SWA to fund up to 50% of the cost of the effort. Monitoring well in the Otay River has been completed by USGS. Data gathering on well information within the San Diego Formation continues. |
| R2001 | RecRes - 450-1 Reservoir 12 MG | Ripperger | 50 | 63 | 126% | 9,967 | 349 | Accepted by the District. |
| R2004 | RecPS - 680-1 Pump Station (11,500 GPM) | Ripperger | 50 | 44 | 88% | 8,333 | 154 | Accepted by the District. |
| R2034 | RecRes - 860-1 Reservoir 4 MG | Ripperger | 0 | 0 | 0% | 3,800 | 3,799 | Pre-design report is being prepared. |
| R2053 | RWCWRF - R.O. Building Remodel and Office Furniture | Ripperger | 305 | 202 | 66% | 495 | 178 | Out for bid. |

(Expenditures continued)

| Current CIP No. | Description | Project Manager | FY 08 Budget | FY08 Expenditures Through 06/30/08 | FY08 Percent Budget Spent Through 6/30/08 | Total Project Budget | Total Remaining Balance | Comments |
|-----------------|---|-----------------|---------------|------------------------------------|---|----------------------|-------------------------|---|
| R2077 | RecPL - 24-Inch, 860 Zone, Alta Road - Alta Gate/Airway | Ripperger | 50 | 49 | 98% | 3,000 | 2,931 | Lee&Ro preparing the PDR. |
| R2081 | RecPL - 20-Inch, 944 Zone, Lane Avenue - Proctor Valley/Pond No. 1 | Kay | 900 | 443 | 49% | 1,290 | 696 | Under construction. |
| R2087 | RecPL - 20-Inch, 944 Zone, Wueste Road - Olympic/Otay WTP | Ripperger | 50 | 49 | 98% | 3,598 | 3,537 | Lee&Ro preparing the PDR. |
| R2088 | RecPL - 20-Inch, 860 Zone, County Jail - Roll Reservoir/860-1 Reservoir | Ripperger | 50 | 24 | 48% | 1,500 | 1,476 | Lee&Ro preparing the PDR. |
| R2089 | North District Recycled Water Regulatory Compliance | Coburn-Boyd | 195 | 91 | 47% | 200 | 109 | Study in progress. 60% complete. |
| R2090 | MBR Water Recycling Facility Feasibility Study | Peasley | 40 | 36 | 90% | 100 | 28 | MBR Study effort is complete. |
| R2091 | RecPS - 944-1 Pump Station Upgrade | Ripperger | 325 | 2 | 1% | 325 | 323 | Dependent on completion of R2081. |
| R2092 | Dis - 450-1 Reservoir Disinfection Facility | Ripperger | 300 | 94 | 31% | 1,100 | 1,006 | 90% design complete. |
| S2016 | Solar Panel Installation Phase I | Ripperger | 10 | 5 | 50% | 645 | 625 | Solar will be integrated into all CIP projects, if it is feasible. |
| | Total Capital Facilities Projects | Total: | 24,901 | 20,110 | 81% | 175,113 | 117,259 | |
| | MAINTENANCE (RENEWAL/REPLACEMENT) | | | | | | | |
| P2356 | PL - 12-Inch, 803 Zone, Jamul Drive Permastran Pipeline Replacement | Kay | 420 | 117 | 28% | 765 | 581 | Project under construction. |
| P2366 | APCD Engine Replacements and Retrofits | Rahders | 160 | 92 | 58% | 2,438 | 934 | This project is on-going through 2014 and is budgeted for each year. Projects original intent changed mid-year FY08, predict 100% expense FY09. |
| P2382 | Safety and Security Improvements | Cudal | 90 | 54 | 60% | 1,317 | 305 | Vacancy in Safety and Security position resulted in deferral of this project. Balance will be pushed to future years. |
| P2416 | SR-125 Utility Relocations | Kennedy | 190 | 233 | 123% | 809 | -34 | Substantially complete pending final project closeout including reimbursements. |
| P2422 | Agency Interconnections | Ripperger | 300 | 65 | 22% | 2,050 | 1,852 | Out for bid. |
| P2440 | I-905 Utility Relocations | Braden | 360 | 1,579 | 439% | 1,660 | -1,001 | Substantially complete pending final project closeout including reimbursements. |
| P2441 | NG/RAMAR Meter Replacements | Henderson | 100 | -43 | -43% | 1,932 | -27 | On-hold pending law suit. |
| P2447 | Information Technology Meter Routing | Stevens | 80 | 0 | 0% | 130 | 108 | Project funding transferred to P2443 |
| P2453 | SR-11 Utility Relocations | Kennedy | 5 | 0 | 0% | 2,300 | 2,300 | CalTrans is the lead agency. The District is awaiting project notification. |
| P2455 | Data Cleansing Project | Stevens | 160 | 95 | 59% | 350 | 66 | Project made significant progress and achieved its objectives |

(Expenditures continued)

| Current CIP No. | Description | Project Manager | FY 08 Budget | FY08 Expenditures Through 06/30/08 | FY08 Percent Budget Spent Through 6/30/08 | Total Project Budget | Total Remaining Balance | Comments |
|-----------------|---|-----------------|--------------|------------------------------------|---|----------------------|-------------------------|---|
| P2458 | AMR Manual Meter Replacement | Henderson | 1,250 | 1,242 | 99% | 9,368 | 7,877 | There were a total of 3,943 manual read meters replaced with AMR in FY08. |
| P2459 | Olive Vista Drive Utility Relocations | Kay | 1,100 | 1,084 | 99% | 1,242 | 6 | Project accepted. |
| P2468 | Finance Department Office Remodel | Dobrawa | 50 | 28 | 56% | 50 | 22 | This project is complete and under budget. |
| R2086 | RWCWRF Force Main AirVac Replacements and Road Improvements | Kay | 670 | 156 | 23% | 875 | 537 | Out to bid. |
| S2012 | SVSD Outfall and RSD Replacement and OM Reimbursement | Peasley | 605 | 192 | 32% | 3,571 | 3,149 | Invoice from SVSD was paid. |
| S2015 | Calavo Lift Station Replacement | Kay | 585 | 85 | 15% | 726 | 525 | Under construction. |
| | Total Maintenance | Total: | 6,645 | 5,502 | 83% | 33,327 | 20,055 | |
| | CAPITAL PURCHASE PROJECTS | | | | | | | |
| P2282 | Vehicle Capital Purchases | Porras | 210 | 208 | 99% | 2,451 | 872 | 11 vehicles total were purchased in FY08. |
| P2286 | Field Equipment Capital Purchases | Porras | 91 | 77 | 85% | 1,202 | 573 | Hydraulic rock splitter was dropped from FY08 purchases. |
| P2353 | Information Technology System Enhancements and Replacements | Stevens | 365 | 387 | 106% | 3,762 | 407 | Project completed and successful. |
| P2361 | Information Technology GIS Enhancements | Stevens | 150 | 197 | 131% | 1,945 | 365 | Project completed and successful. |
| P2363 | Information Technology Utility Billing, Data Management, and Financial System | Stevens | 200 | 147 | 74% | 6,600 | 803 | Project completed and successful. |
| P2443 | Information Technology Mobile Services | Stevens | 240 | 91 | 38% | 652 | 171 | Ongoing project. |
| P2461 | Records Management System Upgrade | Jenkins | 150 | 106 | 71% | 150 | 44 | The remaining \$44K will be spent in FY09 |
| | Total Capital Purchase Projects | Total: | 1,406 | 1,213 | 86% | 16,762 | 3,235 | |

(Expenditures continued)

| Current CIP No. | Description | Project Manager | FY 08 Budget | FY08 Expenditures Through 06/30/08 | FY08 Percent Budget Spent Through 6/30/08 | Total Project Budget | Total Remaining Balance | Comments |
|---|--|-----------------|--------------|------------------------------------|---|----------------------|-------------------------|---|
| DEVELOPER REIMBURSEMENT PROJECTS | | | | | | | | |
| P2070 | PL - 16-Inch, 980 Zone, Pacific Bay Homes Road-Proctor Valley/Rolling Hills Hydro PS | Charles | 550 | 393 | 71% | 550 | 157 | The project has been accepted. |
| P2104 | PL - 12-Inch, 711 Zone, La Media Road - Birch/Rock Mountain | Charles | 0 | 0 | 0% | 833 | 833 | Future project. |
| P2107 | PL - 12-Inch, 711 Zone, Rock Mountain Road - La Media/SR 125 | Charles | 0 | 0 | 0% | 722 | 722 | Future project. |
| P2121 | PL - 16-Inch, 711 Zone, Hunte Parkway - Olympic/EastLake | Charles | 1 | 0 | 0% | 551 | 6 | The project is completed and reimbursed. |
| P2133 | PL - 16-Inch, 711 Zone, EastLake Parkway - Olympic/Birch | Charles | 1 | 0 | 0% | 151 | 5 | The project is completed. |
| P2134 | PL - 16-Inch, 711 Zone, Birch Road - SR 125/EastLake | Charles | 0 | 0 | 0% | 412 | 412 | The project is completed. Reimbursement will be processed in FY09. |
| P2164 | PL - 20-Inch, 980 Zone, EastLake Parkway - Olympic/Birch | Charles | 1 | 0 | 0% | 211 | 5 | The project is completed and reimbursement has been processed. |
| P2169 | PL - 20-Inch, 980 Zone, EastLake Parkway - Birch/Rock Mountain | Charles | 325 | 280 | 86% | 325 | 45 | The project is completed. |
| P2325 | PL - 10" to 12" Oversize, 1296 Zone, PB Road - Rolling Hills Hydro PS/PB Bndy | Charles | 130 | 0 | 0% | 130 | 130 | This project is operationally complete, but not yet accepted. |
| P2367 | PL - 16-Inch, 980 Zone, Olympic Parkway - East Palomar/EastLake | Charles | 0 | 0 | 0% | 1,500 | 1,265 | Three projects with this CIP. All complete and accepted, waiting for reimbursement request. |
| P2397 | PL - 12-Inch, 711 Zone, EastLake Parkway - Birch/Rock Mountain | Charles | 175 | 157 | 90% | 175 | 18 | The project is completed. |
| P2402 | PL - 12-Inch, 624 Zone, La Media Road - Village 7/Otay Valley | Charles | 0 | 0 | 0% | 444 | 444 | Future project. |
| P2403 | PL - 12-Inch, 624 Zone, Heritage Road - Olympic/Otay Valley | Charles | 0 | 0 | 0% | 975 | 975 | Future project. |
| P2414 | PL - 12" to 16" Oversize, 803 Zone, Dehesa Road - Dehesa Meadow/OWD Bndy | Charles | 10 | 0 | 0% | 152 | 10 | Project accepted. Potential litigation of claims. |
| P2435 | PL - 16-Inch, 711 Zone, Birch Road - La Media/SR-125 | Charles | 30 | 215 | 717% | 280 | 64 | The project is completed. Reimbursement will be processed in FY09. |

(Expenditures continued)

| Current CIP No. | Description | Project Manager | FY 08 Budget | FY08 Expenditures Through 06/30/08 | FY08 Percent Budget Spent Through 6/30/08 | Total Project Budget | Total Remaining Balance | Comments |
|-----------------|--|-----------------|-----------------|------------------------------------|---|----------------------|-------------------------|---|
| R2028 | RecPL - 8-Inch, 680 Zone, Heritage Road - Santa Victoria/Otay Valley | Charles | 0 | 0 | 0% | 600 | 600 | The project is under construction. |
| R2031 | RecPL - 12-Inch, 944 Zone, EastLake Parkway - Olympic/Birch | Charles | 1 | 1 | 100% | 125 | 15 | The project is completed. |
| R2033 | RecPL - 12-Inch, 944 Zone, Birch Road - La Media/EastLake | Charles | 50 | 0 | 0% | 300 | 300 | The project is completed. Reimbursement will be processed in FY09. |
| R2040 | RecPL - 12-Inch, 680 Zone, Hunte Parkway - Olympic/EastLake | Charles | 1 | 0 | 0% | 450 | 39 | The project is completed and reimbursed. |
| R2041 | RecPL - 8-Inch, 944 Zone, EastLake Parkway - Birch/Rock Mountain | Charles | 1 | 0 | 0% | 125 | 20 | The project is completed and reimbursed. |
| R2042 | RecPL - 8-Inch, 944 Zone, Rock Mountain Road - SR-125/EastLake | Charles | 0 | 0 | 0% | 141 | 141 | Future project. |
| R2043 | RecPL - 8-Inch, 944 Zone, Rock Mountain Road - La Media/SR-125 | Charles | 235 | 53 | 23% | 235 | 182 | Multiple projects within this CIP. One completed and accepted, the others have not yet started. |
| R2047 | RecPL - 12-Inch, 680 Zone, La Media Road - Birch/Rock Mountain | Charles | 0 | 0 | 0% | 450 | 450 | Future project. |
| R2058 | RecPL - 16-Inch, 860 Zone, Airway Road - Otay Mesa/Alta | Charles | 0 | 0 | 0% | 2,000 | 1,681 | Multiple projects within this CIP. Two of many are completed, accepted, and reimbursed. |
| R2082 | RecPL - 24-Inch, 680 Zone, Olympic Parkway - Village 2/Heritage | Charles | 0 | 0 | 0% | 1,747 | 1,747 | Project started. |
| R2083 | RecPL - 20-Inch, 680 Zone, Heritage Road - Village 2/Olympic | Charles | 0 | 0 | 0% | 400 | 400 | Project started. |
| R2084 | RecPL - 20-Inch, 680 Zone, Village 2 - Heritage/La Media | Charles | 0 | 0 | 0% | 1,100 | 1,099 | Project started. |
| R2085 | RecPL - 20-Inch, 680 Zone, La Media - State/Olympic | Charles | 0 | 0 | 0% | 500 | 500 | Project has been accepted. |
| | Total Developer Reimbursement Projects | Total: | 1,511 | 1,099 | 73% | 15,584 | 12,265 | |
| | GRAND TOTAL | | \$34,463 | \$27,924 | 81% | \$240,786 | \$152,814 | |



AGENDA ITEM 5

STAFF REPORT

| | | | |
|-----------------------------|---|---------------|-------------------|
| TYPE MEETING: | Regular Board | MEETING DATE: | September 3, 2008 |
| SUBMITTED BY: | Geoffrey Stevens, Chief Information Technology and Strategic Planning | W.O./G.F. NO: | DIV. NO. |
| APPROVED BY: (Chief) | German Alvarez, Assistant General Manager, Administration and Finance | | |
| APPROVED BY: (Asst. GM): | | | |
| SUBJECT: | FY 2008 Strategic Plan and Performance Measures Report | | |

GENERAL MANAGER'S RECOMMENDATION:

No recommendation. This is an informational item only.

COMMITTEE ACTION: _____

See Attachment A.

PURPOSE:

To provide a fiscal year-end report on the District's Strategic Performance Plan.

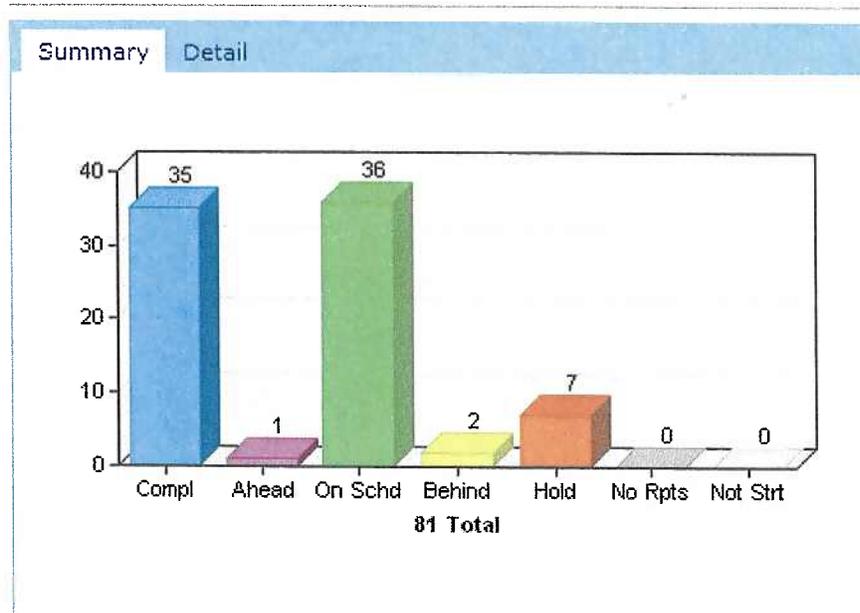
ANALYSIS:

The District has completed the final year of the Strategic Plan for FY 2006 to FY 2008. Overall, results continue to be positive with the District exceeding its target for both strategic plan objectives (at least 90% complete or on track) and performance measures (at least 75% on target). Detailed information on each objective and measure is also available electronically on the Board Extranet. Looking at these results in more detail:

Strategic Plan Objectives- Changing to Meet Future Needs

Strategic plan objectives are designed to ensure we are making the appropriate high-level changes necessary to move the agency in the planned direction to meet new challenges and opportunities. Overall performance of strategic plan objectives is positive with 72 of 74 objectives (97%) complete, ahead of or on schedule. Seven items are on hold and are thus excluded from the calculation. Two items are behind schedule.

Objectives: All Departments

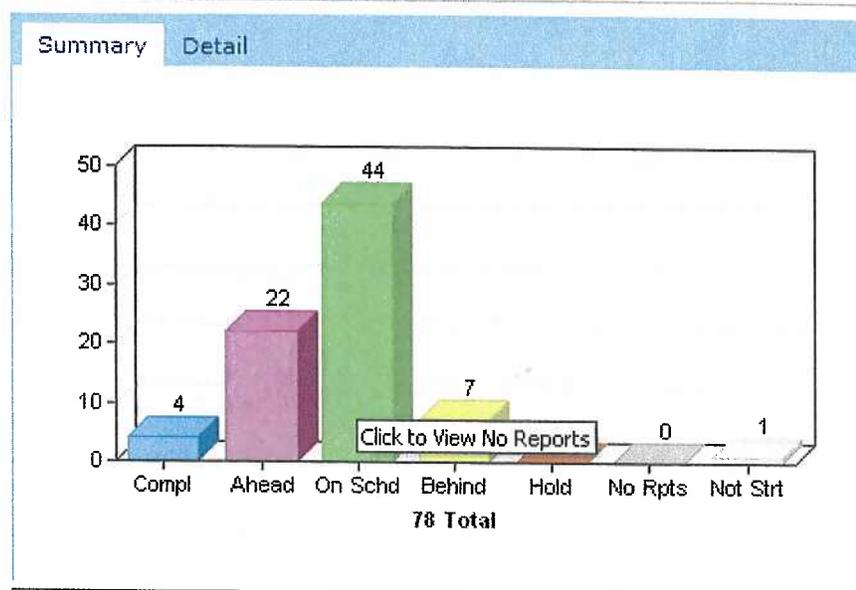


Performance Measures - Monitoring Day-To-Day Performance

Performance measures are designed to track the day-to-day performance of the District. Sometimes referred to as a "dash board", these items attempt to measure the effectiveness and efficiency of daily operations. The overall goal is that at least 75% of these measures be rated "on target". District results in this area are also positive with 70 of 78 (90%) items achieving the desired level or better.

FY 08 Performance Measures

Measures: All Scorecard Areas



70/78 Measures on or ahead of schedule (90%).
Target is 75%.

Balanced Scorecard - External View

The Balanced Scorecard methodology is designed to ensure that a company is performing consistently on a wide range of measures necessary to ensure both short-term and long-term improvements. From this perspective the results are also positive. In seven of the eight categories the District is on or ahead of schedule or target. In the one area where we are behind (Learning and Growth - Objectives) is due to delay experienced in completing the employee survey.

Balanced Scorecard Perspective

FY 2008 • Qtr 4 • All Departments

| | | | |
|---|---|---|---|
| Customer | Finance | Learning and Growth | Business Processes |
| <input type="checkbox"/> Objectives <input type="checkbox"/> Measures |

Green = meets or exceeds/ Red = does not meet

Departmental Perspective - Internal View of Performance

The departmental perspective, that is breaking down performance objectives and measures by the responsible internal departments, is also positive. The only items not on target are the financial and customer service measures, specifically answer rate, billing accuracy, O&M cost per account, and overtime percentage. These areas are being examined as part of the new FY09-FY11 Strategic Plan.

Department View

FY 2008 Qtr 4 All Scorecard Areas Go

FY 2008 • Qtr 4 • All Scorecard Areas

| Departments | Objectives | Measures |
|---------------------------|--------------------------|--------------------------|
| 1-Administrative Services | <input type="checkbox"/> | <input type="checkbox"/> |
| 2-Engineering & Planning | <input type="checkbox"/> | <input type="checkbox"/> |
| 3-Finance | <input type="checkbox"/> | <input type="checkbox"/> |
| 4-Information Technology | <input type="checkbox"/> | <input type="checkbox"/> |
| 5-Operations | <input type="checkbox"/> | <input type="checkbox"/> |

Green = meets or exceeds/ Red = does not meet

Next Steps

The District is now implementing the Board Approved FY09-FY11 Strategic Plan which is a significant upgrade from the FY06-FY08 plan. This new plan provides more detail on specific objectives and will set three year targets for a smaller number but more relevant subset of performance measures.

FISCAL IMPACT: _____

None at this time.

STRATEGIC GOAL:

Strategic Plan and Performance Measure reporting is a critical element in providing performance reporting to the Board and staff.

LEGAL IMPACT: _____

None



General Manager



ATTACHMENT A

| | |
|-------------------------|--|
| SUBJECT/PROJECT: | FY 2008 Strategic Plan and Performance Measures Report |
|-------------------------|--|

COMMITTEE ACTION:

The Administration and Finance Committees and the Engineering and Operations Committee met in August and reviewed this item. Based upon this discussion the Committees recommend that the Board receive that attached information.

NOTE:

The "Committee Action" is written in anticipation of the Committee moving the item forward for board approval. This report will be sent to the Board as a committee approved item, or modified to reflect any discussion or changes as directed from the committee prior to presentation to the full board.